

OUR EXPERIENCE
January 2022

Project Portfolio 2011-2021

CESO Development Consultants

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Complete Portfolio of past and ongoing projects in the period 2011-2021.

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CESO is an international development consultancy with over **40 years of experience** providing technical assistance services in the areas of economic, social and organizational development, mainly in international markets.

CESO has implemented more than **500 contracts** for clients such as the **European Commission, the World Bank, the African Development Bank, National Governments**, among others. CESO's professionalism, quality and efficiency, recognised by our clients, have consolidated us as a leading company in the international development consulting market.

Structure

CESO's core team consists of **30 professionals** with a wide experience in management, monitoring and evaluation of technical assistance projects in the company's different areas of specialisation, which provide quality coordination and technical backstopping to the teams of experts in the field.

Apart from the Lisbon Head Office, **CESO** has an associated company in Angola and Mozambique.

Additionally, **CESO** has a **wide network of over 10,000 international consultants**, including experts from universities, research centres, public administration, private companies and independent consultants. This database enables **CESO** to **quickly allocate experts** in the different fields of intervention required by the projects' beneficiaries or funding institutions.

International Experience

Most of these projects have been awarded through international **competitive bidding processes** supported by major development and cooperation agencies, such as the World Bank, the European Commission, the African Development Bank, the Inter-American Development Bank, the United Nations Development Programme and different UN agencies, as well as bilateral development agencies and governments of several countries.

Through the implementation of all its projects, CESO has built an image of **professionalism, quality and efficiency**, which is recognised by beneficiaries and international and bilateral financing institutions.

CESO has developed and implemented more than **500 international development consultancy services** and technical assistance to governments and public or private institutions in **117 countries on 4 continents**.



Quality Control System

CESO's quality management system is certified by *Bureau Veritas*, in accordance with the standard NP EN ISO 9001:2015. Hence, all our acquisition processes, project administration and management are scrutinised, analysed and optimised to ensure the quality of our services.



Areas of Specialisation

CESO focuses its activities on seven main areas of intervention, enabling us to respond to complex and multi-sectorial projects.



Partnerships & Financing for Development

Definition and Implementation of Strategic Partnerships and Management of Development Financing



Macro Economy, Statistics & Public Finance Management

Forecasting and Economic Planning, Public Investment, National Statistical Systems, PEFA Evaluation



Trade & Private Sector

Regional Economic Integration, International Trade Facilitation, SME Development, Industrialization Policies



Social Affairs

Educational and Vocational Training, Employability, Social Policies, Health Planning, Culture



Public Sector & Governance

Modernization of Public Administration, Decentralization and Development, Civil Society and Democratization



Rural Development

Agriculture and Agribusiness, Food Security, Land Management



Transport, Energy & Environment

Transport Infrastructure, Natural Resources Management, Environmental Management, Energy, Water and Sanitation, Climate Change

Types of Services

In each of the above areas of intervention, **CESO** provides four key *types of services*:

TYPES OF SERVICES	DESCRIPTION
ADVICE AND STUDIES	Support services for the design of strategies; identification and design plans/programmes, projects and policies; feasibility studies; baseline studies; technical studies to support political decision-making.
INSTITUTIONAL STRENGTHENING / CAPACITY BUILDING	Technical assistance and support to institutions aiming at improving organisation and efficiency; implementation and management of strategies, policies, plans, programmes and projects.
MONITORING AND EVALUATION	Design and implementation of monitoring and evaluation systems; strategies, policies, plans, programmes and projects.
TRAINING	Services focused on the individual's capacity building, including curriculum design, preparation of training materials, course delivery, use of teaching methodologies, and training for trainers.

Our Approach

CESO believes each client has a specific need. Our task is to understand every new challenge and provide adequate solutions in a dynamic, integrated and inclusive way.

To achieve this, we have established the “SKIEs methodology” as our approach to consultancy services. This means that in all phases of our business operation - from business development to technical implementation and research & development - we bring together the following elements:

- *Skills* - Allocate highly competent experts with a vast experience.
- *Knowledge* - Access to specific technical know-how for each project's area / sector to deliver high quality technical results.
- *Information* - Access to information about the market to positively influence the outcome.
- *Energy* - Capacity to mobilise adequate financial and time resources consistent with the size and needs of the challenge ahead.
- *Experience* - Continuously generate new knowledge and information from each project to support future opportunities.

Local Presence in Angola and Mozambique

The success of our activities is also a result of our local presence and incorporation of relevant knowledge and technical capacity into each new project.



CESO CI Moçambique, established in 2000, is a Mozambican independent private company focused on the provision of Technical Assistance services in various areas of development, especially in the areas of strategies for Economic and Social Development and Institutional Strengthening in Mozambique. This business project aims to assert itself as a factor of development in the country, namely by valuing human resources and improving the overall productivity of public and private institutions.



CODANG XXI – Consulting for Development, is an Angolan company, dedicated to the provision of consultancy services in the area of development, at national and local levels. CODANG XXI's mission is to contribute to the sustainable development of Angola, in its human, economic, social and environmental dimensions, valuing and empowering people, institutions and companies, aiming at the location in Angola of Strategic Decision Centers and the expansion and qualification of the National Human Capital.

CESO CI Mozambique and CODANG XXI benefit from the transfer of knowledge and know-how acquired by CESO CI International in Southern Africa, particular in Angola and Mozambique, where it has been developing work for nearly three decades.

Further from these two companies, CESO has a **wide network of partners** which whom we develop our joint activity covering more than 20 countries, including Guinea-Bissau, Brazil, Palestine, Jordan, Uganda, Kenya, Tanzania and Rwanda, among others.

Work with the European Commission under the Framework Contracts

The European Commission (EC) is one of CESO's major clients. Since 2000, CESO has regularly provided consultancy services to the EC under the Operational Framework Contracts for Services (EC FWC) in several countries and domains.

For the **period 2018-2022**, CESO integrates different consortia for the Multiple Framework Contract of Services for the Implementation of External Aid 2018-2022 (**FWC SIEA 2018**) and works in the following fields:

- Lot 1: Sustainable Management of Natural Ressources and Resilience
- Lot 2: Infrastructure, Sustainable Growth and Jobs
- Lot 3: Human Rights, Democracy and Peace
- Lot 4: Human Development and Safety Net
- Lot 5: Budget Support
- Lot 6: Innovative Financing for Development

In the past, CESO joined five other Framework Contracts:

- For the years 2013-2017, Multiple Framework contract to Recruit Short-Term Services in the Exclusive Benefit of Third Countries Benefiting from European Commission External Aid (**BENEF 2013**);

- Multiple Framework contract to recruit short-term services in the exclusive benefit of third countries benefiting from European Commission External aid 2009-2013 (**BENEF 2009**);
- Multiple Framework contract to recruit short-term services in the exclusive benefit of third countries benefiting from European Commission External aid 2005-2009 (**BENEF 2005**);
- European Commission Framework Contract for Services (**COM 2004**);
- European Commission Framework Contract (**AMS-451**).

This has contributed to consolidate CESO's expertise in diverse fields, namely Rural Development and Food Security; Governance and Home Affairs; Health; Culture, Education, Employment and Social Affairs; Trade, Standards and Private Sector; Macroeconomic Statistics and Public Finance Management.

Selected projects

A summary of CESO's implemented and ongoing projects can be found on the following pages:

1. Partnerships and Financing for Development

Country	Project Title	Start/End	Funder	Total Value EUR
Mozambique, Angola, Guinea Bissau, Cape Verde, Sao Tome and Principe, East Timor	PALOP TL - Cooperation and Support Measures (TCF)	03-2021 02-2023	EC	750.050
LAC	Policy Support Facility for Latin America and the Caribbean (LAC)	08-2020 08-2023	EC	4.817.600
Brazil	EU-Brazil Sector Dialogues Support Facility	07-2020 07-2023	EC	2.638.900
Laos	Support to the Strategic Engagement of EU in the Lower Mekong Sub Region and the Mekong River Commission	06-2020 06-2021	EC	150.000
Angola	Technical Assistance for the implementation of EU-Angola Dialogue Facility	11-2019 11-2023	EC	3.595.400
Uganda	Sustainable Business for Africa Platform in Uganda	10-2019 12-2020	EC	680.325
East Timor	Technical Assistance to the Cooperation Support Facility III	08-2019 08-2023	EU-FED	2.318.500
Canada	EU-Canada Policy Dialogues Support Facility	03-2019 02-2022	EC	2.830.200
Brazil	Identification and Formulation of a Stand-Alone Project on Anti-Microbial Resistance	07-2017 01-2018	EC	215.524
Brazil	European Union - Brazil Sector Dialogues Support Facility	01-2017 12-2020	EC	4.457.100
Portugal (Field missions to Mozambique and South Africa)	Evaluation of SOFID's (Portuguese Development Financing Institution) contribute for development in the 2007-2014 period	02-2016 12-2016	CICL	36.759
Mozambique	Technical Assistance to the Coordination of the Cooperation Programme PALOP-TL and European Union	11-2015 05-2019	EC	1.413.400
Brazil	Technical Assistance to "European Union - Brazil Sector Dialogues Support Facility" (Phase III)	03-2015 02-2017	EC	3.151.088
Angola	Technical Assistance to the National Authorising Officer of the European Development Fund (NAO): Development of Institutional Capacities in the Framework of Modernising the Civil Service regarding Planning in Angola	03-2012 09-2017	EC	4.559.538
South Africa	Study of the Competencies of the European Union and Member State linked to the Dialogue Areas included in the South Africa/European Union Strategic Partnership	03-2012 05-2012	EC	49.046

Country	Project Title	Start/End	Funder	Total Value EUR
Nigeria, Burkina Faso, Central African Republic	Training Programme of Regional Economic Communities of ECCAS, CEMAC, ECOWAS, UEMOA on Project Preparation	02-2012 05-2012	EC	145.000
Guyana, Saint Lucia, Zambia, Botswana	Training Programme on Project Preparation for Regional Economic Communities CARICOM, OECS, COMESA and SADC	02-2012 05-2012	EC	174.850
Angola, Botswana, Lesotho, Mozambique Namibia, South Africa, Swaziland, Tanzania	Technical Assistance to the SADC Secretariat to assist in the preparation of the Joint Progress Report for the Mid-Term Review of the 10th European Development Fund (FED), Regional Strategy Paper and Regional Indicative Programme	07-2011 09-2011	EC	105.805
Angola	Support Programme to the Sector of Demining - Institutional Support to Regulators Sectors of Demining in the Republic of Angola	05-2011 01-2017	EC	6.153.622
Brazil	Technical Assistance to "European Union - Brazil Sector Dialogues Support Facility" - Phase II and III	02-2011 05-2015	EC	6.130.012
Several	Monitoring of EU Education and Health Expenditure in Developing Countries	02-2010 02-2012	EC	496.500

2. Macro Economy, Statistics and Public Finance Management

Country	Project Title	Start/End	Funder	Total Value EUR
Angola	Review and Extension of the Long-Term Development Strategy Vision by 2050	12-2018 06-2020	MI-Ao	n.a.
Burkina Faso	Support Program for Strengthening National Statistical Capacities	12-2017 03-2021	EC	4.094.180
Angola	Elaboration of the National Development Plan (2018-2022)	12-2017 05-2018	MEP-Ao	391.674
Barbados	Development of Multi-Factor Productivity Indicators	07-2017 02-2018	EC	256.860
Sao Tome and Principe	Technical Assistance to the Court of Auditors and the General Inspectorate of Finance in their Audit and Public Finance Control Missions	05-2016 06-2017	AfDB	181.178
Mayotte (France), Mauritius	Assistance for the control of the Financial Function	02-2016 12-2016	EC	225.719
Guinea- Bissau	Identification of a Monitoring, Follow-up and Evaluation System of the Public Finances Reform Programme	01-2016 03-2016	EC	21.500
Cape Verde	Evaluation of Public Finances according to the Public Expenditure and Financial Accountability (PEFA) methodology - Cape Verde 2015	11-2015 07-2016	EC	216.783
Guinea- Bissau	Support to the Ministry of Economy and Finance of the Republic of Guinea-Bissau in the elaboration of a Public Finance Management Programme	05-2015 08-2015	EC	51.008
Mozambique	PEFA Assessment-Mozambique 2015	05-2015 02-2016	EC	287.710

Country	Project Title	Start/End	Funder	Total Value EUR
Sao Tome and Principe	Elaboration and Implementation of the Monitoring and Evaluation system to the Poverty Reduction Strategy	10-2014 10-2015	AfDB	107.116
Ivory Coast	Support to the National Planning and Statistical System	02-2014 11-2017	EC	3.099.145
Mozambique	Interim Evaluation of the Status of Public Finance Management in the Ministry of Health	04-2014 06-2014	EC	52.533
Angola	Institutional Capacity Building for the Management of the Public Investment Programme	09-2013 10-2016	AfDB	2.953.390
PALOP (Mozambique, Cape Verde, Angola, Guinea-Bissau, Sao Tome and Principe)	Update Feasibility Study of the Training Institute for Economic and Financial Management of the Portuguese-Speaking African Countries and East-Timor	09-2012 06-2013	EC	69.095
Angola	Technical Assistance for Training in Supervision of Financial Institutions	06-2012 06-2014	NBA/WB	296.185
Angola	Technical assistance to the Elaboration of the Medium-Term National Development Plan 2013-2017 and Development Expenditures Framework 2013-2017, as well as the National Development Plan 2013	06-2012 09-2012	MP-Ao	113.711
Angola	Technical Assistance to the Elaboration of Public Investment Programme 2013-2017	06-2012 09-2012	MP-Ao	189.092
Sao Tome and Principe	Technical Assistance to the Accounting Directorate	08-2011 06-2012	EC	99.508
Angola	Technical Assistance to the Implementation of the Presidential Decree 31/10 of 12th April on Public Investment	10-2010 11-2011	MP-Ao	726.662
East Timor	Technical Assistance to the National Statistics Directorate	01-2010 11-2011	EC	158.550
Algeria	Completion of Economic Studies and Statistical Surveys for the Plan and Prospective General Commissioner and the National Statistics Office	06-2009 09-2011	EC	1.902.500

3. Trade and Private Sector

Country	Project Title	Start/End	Funder	Total Value EUR
Angola Rwanda	Technical Assistance for improving the business climate - Support to ECCAS - Mapping of representative organizations of the private sector in ECCAS countries	11-2021 05-2022	Expertise France	13.000
Guinea-Bissau	Study on nexus needs assessment and investment opportunity in Guinea-Bissau	10-2021 04-2022	PNUD	71.404
Palestine	Platform for the Roll-out of the EU External Investment Plan in Palestine	01-2021 04-2023	EC	680.700
Tunisia	Mid-Term Evaluation of the Regional Initiative Supporting Sustainable Economic Development (IRADA Program)	09-2019 01-2020	EC	149.414
Angola	Develop a Comprehensive Strategy and Implementation Plan to Facilitate the Transition from the Informal to a Formal Economy	08-2019 06-2020	MEP-Ao	484.230

Country	Project Title	Start/End	Funder	Total Value EUR
Angola	Human Capacity Building and Training Needs Assessment, and Development of a Technical Training Plan for the Staff Assigned to PRODESI, including Support Staff, Trainers/Researchers, and SMEs in Angola	05-2019 12-2019	AfDB	819.640
MEDA Region	Mid-Term evaluation "The Next Society"	02-2019 07-2019	EC	107.368
North Africa	Study on Triangulation of the Africa EU alliance	02-2019 11-2019	E C	289.988
Palestine	Support to the Implementation of the "private sector development" pillar of the European Joint Strategy	01-2019 12-2020	EC	125.200
Palestine, Netherlands, France, Germany	Market study for Green agricultural products in target markets	02-2019 04-2019	EC	46.910
Angola	Elaboration of the Industrial Development Plan of Angola 2025	10-2018 01-2022	MI-Ao	533.754
Tunisia	Implementation of a Legal Observation System for Government Legislation	09-2018 05-2019	EC	94.500
Zambia	Support to COMESA Secretariat to Enhance its Regional Trade Integration Agenda	04-2017 05-2018	EC	267.447
Guinea-Bissau	Support to the Implementation of a Business Plan Competition	06-2016 12-2019	WB	640.006
Brazil	Promotion of Business Partnerships in Low Carbon Technologies in Brazil	09-2015 02-2018	EC	2.143.981
Sao Tome and Principe	Technical Assistance to the Elaboration of the Private Sector Development Strategy	11-2014 11-2015	AfDB	109.500
Burundi, Democratic Republic of Congo, Kenya, Rwanda, Uganda, South Sudan	Study on Promoting Access to Business Opportunities and Improving Information Management	07-2014 11-2014	NCTTCA	79.378
Angola	Technical Assistance to the Elaboration of the Action Plan for Industrialisation Programme of Angola 2013-2017	02-2014 07-2014	MI-Ao	424.629
Angola	Technical Assistance to the Elaboration of the Industrialisation Programme of Angola 2013-2017	10-2013 11-2013	MI-Ao	138.132
Angola	Elaboration of the Identification and Action Sheet of the Trade Support Program	09-2012 05-2013	EC	118.654
Botswana, South Africa	Formulation of a Trade-Related Facility Programme	10-2011 04-2012	EC	78.974
Mexico	Final Assessment: Programme Facilitation of the EU-Mexico Free Trade Agreement	07-2011 10-2011	EC	156.465
Sao Tome and Principe	Technical Assistance to the Coordination of the Trade Support Programme	04-2011 04-2014	EC	188.700
Angola	Technical Assistance to the National Secretariat of SADC	09-2009 02-2011	EC	191.500

4. Social Affairs (including Education, TVET, Employment, Social Affairs, Culture & Health)

Country	Project Title	Start/End	Funder	Total Value EUR
Guinea-Bissau	Technical Assistance for the development of the Gender Profile of Guinea-Bissau	11-2021 04-2022	EC	15.645
Angola	Technical assistance to the Management Committee of the Project for the Creation of Reference Schools	05-2021 05-2022	Angola Ministry of Education	188.500
Liberia	Support to demand driven technical vocational education and training TVET	05-2019 09-2019	EC	46.050
Angola	Preparation of a Baseline Study for the European Union Project for the Revitalization of Technical Education and Vocational Training (<i>RETFOF</i>)	10-2018 04-2019	CICL	195.000
Guinea - Bissau	Technical Assistance and Follow-up of the <i>Integrated Program for the Reduction of Maternal and Child Mortality</i> (II)	06-2018 05-2021	EC	525.000
Nicaragua	Capacity building for Planning, Monitoring, Evaluation and Integrated Management of Technical Education and Vocational Training between the Ministry of Education, National Technological Institute	11-2016 11-2018	EC	1.120.200
Morocco	Support to the operationalization of the National Agency for Evaluation and Quality Assurance of Higher Education and Scientific Research	11-2016 11-2017	EC	264.746
Mozambique	Gender Equality Assessment of Agro-Investe	07-2016 08-2016	DANIDA	40.981
Angola	Study on the Costs and Financing of Higher Education and the Involvement of the Private Sector in Higher Education and Research	05-2016 12-2017	AfDB	168.690
Angola	Elaboration of a Teacher Training Staff Policy for the National Staff Training Institute of the Ministry of Education	11-2015 12-2016	UNICEF	100.993
Angola	Technical Assistance in the Implementation of Studies on Training and Employability	03-2015 03-2017	Gov-Ao	590.347
Angola, Mozambique Botswana	Capacity Building for the Domestication of Harmonised Policies and Regional Minimum Standards for Communicable Diseases for Angola and Mozambique	03-2015 11-2015	AfDB	294.790
Mongolia	Technical Assistance Definition for the Project: "Support to Employment Creation"	11-2014 02-2015	EC	60.734
Mozambique	Consultancy Services for the Design of the Vocational Counselling and Guidance System in the scope of the National Professional Qualifications System	01-2014 02-2015	WB	133.953
Mozambique	Technical Assistance to the Elaboration of the Health Sector Attraction and Retention Strategy	04-2012 05-2013	EC	192.470
Mozambique	Gender Assessment of the Purchase for Progress Programme	02-2012 07-2012	WFP	37.446
Mozambique	Coordination and Implementation of Stigma Index of People Living with HIV in Mozambique	01-2012 04-2013	RENSIDA UNAIDS	45.507
Ethiopia	Multi-Annual Review of Protection of Basic Services Programme	01-2012 06-2012	EC	137.362

Country	Project Title	Start/End	Funder	Total Value EUR
Sao Tome and Principe	Technical Assistance to the Implementation of the Training and Employability Activities of the Human Resources Development Support Program	01-2011 12-2011	AfDB	624.133
Mozambique	Evaluation of the Strategic Plan for Education and Culture 2006-2010/11	06-2010 08-2011	WB	242.120
Mozambique	Consultancy Services for the Monitoring and Implementation Group for the National Human Resource Development Plan - 2008-2015 - in the Ministry of Health	12-2009 05-2012	DANIDA	1.597.320
Mozambique	Consultancy Services for the Creation of a Regular Employment and Labour Market Observation and Information System in the Ministry of Labour	01-2010 05-2011	WB	101.376

5. Public Sector and Governance

Country	Project Title	Start/End	Funder	Total Value EUR
Rwanda	Mid-Term Evaluation 11th EDF Accountable Democratic Governance Programme & Formulation of Governance programme (Multi-Annual Indicative Programme)	12-2021 07-2022	CE	53.360
Portugal	Project Cycle Management - Initial and Advanced	10-2021 11-2021	CICL	12.000
Portugal	Consulting Services for the Development of the SIPA Project - Integrated System of Processes and Activities	07-2021 09-2021	GPEARL	44.550
Cyprus	Legal and Linguistic Support Project for the Turkish Cypriot Community	09/2020 09/2022	EC	757.050
Albania	High Level advisory support to the Ministry for Europe and Foreign Affairs and selected line ministries in view of the preparation for accession negotiations in the European Union.	10/2018 10/2020	EC	428.130
Mozambique	Local Economic Development Programme (ProDEL) - Design and Implement the Monitoring and Evaluation System	11-2016 12-2018	EC	115.516
Mozambique	Local Economic Development Programme (ProDEL) - Advisory to Project Coordination	09-2016 10-2018	EC	155.664
Kosovo	Support to the implementation of the Government Strategy for Cooperation with Civil Society	03-2016 03-2020	EC	684.000
Mozambique	Strategic Analysis to Support the Formulation of a National Local Development Program	10-2016 04-2017	MEF-Mz	160.366
Mozambique	Development Plan for the Region Valley of Zambeze	06-2016 03-2017	WB	201.876
Angola	Consultancy on Salaries and Benefits Survey for Service Contract Holders	11-2012 07-2013	UNDP	11.510
Guinea-Bissau	"Nô pintcha pa Dizinvimentu": Non-State Actors Support Programme (PAANE)- Project Management Unit	04-2011 07-2016	EC	1.218.435
Angola	Technical Assistance to Non-State Actors in Angola	09-2011 03-2012	EC	50.103

Malawi	Promotion of the Rule of Law and Civic Education in Malawi, Final evaluation	02-2011 06-2011	EC	66.694
Brazil	Redesign of the State Planning System of the Bahia Federal State	01-2011 02-2013	IADB	305.252
Angola	National High and Mid-Level Staff Training: Strategy (ENFQ) and Plan (PNFQ) formulation and Technical Assistance to its Implementation	09/2010 06/2017	Gov-Ao	8.173.793
East Timor	Support to the Civil Service Project - Personnel Management Information System	11-2006 10-2011	UNDP	774.478

6. Rural Development

Country	Project Title	Start/End	Funder	Total Value EUR
Sao Tome and Principe	Tailor Made Business Services to SMEs for the successful Development of Agro-processing Value Chains	09-2021 10-2022	PNUD	166.825
Guinea-Bissau	PRO-GB Coordination Unit (Program for resilience and socio-economic opportunities in Guinea-Bissau)	03-2019 02-2024	EC	1.749.810
Angola	Analyse and Update of the Existing Fishery Products Value Chain Development Study and Develop Business Plan	06-2019 06-2020	AfDB	515.475
Angola	Baseline Study of the Project "Strengthening Food and Nutrition Resilience and Security in Angola (FRESAN)"	05-2019 10-2019	Portuguese Cooperation - EU	141.350
Dominican Republic	Final Evaluation of the Banana Accompanying Measures	01-2019 03-2019	EC	55.500
Angola	Value Chain Services Provider for investment feasibility and design of small scales earth dams and irrigation systems in Bié, Huambo and Malange Provinces	03-2019 03-2022	WB	2.349.415
Guinea-Bissau	Study for the revival of the cotton textile industry	07-2018 04-2019	AfDB	170.486
Cameroon	Final Evaluation of the Agriculture Productivity Improvement Programme	10-2017 03-2018	EC	91.659
Mauritius	Technical Assistance to the Indian Ocean Commission for the implementation of a Regional Fisheries Strategy for the ESA-IO region (East and South African Indian Ocean Countries) (IOC/SMARTFISH II)	12-2016 04-2018	EC	206.062
Angola	Cabinda Integrated Agricultural Development Study	04-2016 12-2016	AfDB	295.084
Various	Evaluation of the Call for Proposals "Value Chains"	04-2016 09-2016	EC	189.020
Burkina Faso, Niger, Mali, Gambia, Senegal, Chad, Cameroon, Nigeria (Sahel and Lake Chad Basin)	Identification and Formulation of Actions for implementation in the framework of the EU's Fiduciary Funds for Crises for the management of transboundary regions in the Sahel and the basin of Lake Chad	11-2015 05-2016	EC	228.213

Chad	Final Evaluation of the Livestock Action Programme	11-2014 12-2014	EC	44.525
Cameroon	Mid-Term Evaluation of the Agriculture Productivity Improvement Programme	08-2014 01-2015	EC	182.319
Mozambique	International Technical Assistance to the National Agricultural Extension: Coordinator of District Consultation of Farmers and Advisor to the Agricultural Planning System	08-2011 12-2013	IFAD	196.693
Guinea-Bissau	Final Evaluation of Programmes and Support for the Review of the Strategy of EU Intervention in the Rural Development Sector	08-2011 12-2011	EC	41.961
Guinea Conakry	Study of the Agricultural Sector in the framework of the ECOWAP/CAADP	05-2011 09-2011	EC	152.390
Angola	Technical Support to the Institute of Agronomic Research, the Agricultural Development Institute and Seeds National Services Department	07-2007 03-2011	WB	726.160

7. Transport, Environment and Energy

Country	Project Title	Start/End	Funder	Total Value EUR
Angola	Angola Power Market Assessment	08-2021 01-2022	WB	118.250
Canada	Low Carbon and Circular Economy Business Action in Canada	09-2020 09-2023	CE	3.149.446
Angola	Review of the Legal and Institutional Frameworks of the Angola Water Sector	10-2019 06-2021	WB	456.754
Angola	Technical Assistance to Strengthen the National Directorate of Water - and the Provincial Water and Sanitation Utility - in Supervision, Monitoring and Evaluation Capacity	11-2018 10-2022	AfDB	4.239.183
Zimbabwe	Performance Review of the Zimbabwe Environment Management Agency	10-2018 06-2019	EC	272.724
Kenya	Technical Assistance to the National Drought Management Authority	09-2018 09-2021	EC	547.084
Sao Tome and Principe	Multi-Tier Framework for Energy Access Survey	04-2017 06-2018	WB	263.522
Guinea-Bissau	Elaboration and Implementation of a Mining Policy and strengthening the Capacities of the Institutions of the Mining Sector	10-2015 02-2016	WB	419.964
Guinea-Bissau	Capacity Strengthening of the Technicians of the National Agency for Environmental Evaluation (CAIA) with respect to Environmental and Social Protection Policies (PATSE)	06-2015 02-2016	WB	133.915
Cape Verde	Multi Municipal Utility Technical Assistance to Águas de Santiago	11-2014 11-2017	MCC	5.126.307
Cape Verde	Monitoring and Evaluation of Environmental and Social Management Plan in the scope of the "Electricity Transmission and Distribution System Development Project in six islands of Cape Verde"	09-2014 05-2017	ADF/JICA	137.331
Guinea-Bissau	Assistance to the General Directorate of Roads and Land Transport	09-2013 02-2014	WB	115.700
Sao Tome and Principe	Identification of the intervention of the 11th EDF for Sao Tome and Principe in the Water, Sanitation & Hygiene (sector (2014-2020)	08-2013 11-2013	EC	52.280

Country	Project Title	Start/End	Funder	Total Value EUR
Romania	Capacity and Business Process Review to the Managing Authority for Sectoral Operational Programme for Transport	03-2013 08-2013	EC	150.000
Mozambique	Capacity Building in Energy Planning and Management to the Ministry of Energy	04-2011 12-2013	EC	943.126
Mozambique	Livelihood Diversification - Joint Programme on Environmental Mainstreaming and Adaptation to Climate Change	10-2009 12-2009	UN	34.814
Mozambique	Research-Action on the Management of flood-prone Areas in the Plain of the Zambezi Valley	08-2009 03-2012	SC-Mz & DFID	119.465
Mozambique	National Sector Profile Study for Mozambican Tourism, Mining, Energy, Fishery and Construction Sectors	08-2009 01-2011	WB	78.807

ACRONYMS

ADF	African Development Fund
AFDB	African Development Bank
CAADP	Comprehensive Africa Agriculture Development Programme
CARICOM	Caribbean Community
CEMAC	Central African Economic and Monetary Community
CICL	Camões - Instituto da Cooperação e da Língua Portuguesa (Portuguese Development Agency)
COMESA	Common Market for Eastern and Southern Africa
EC	European Commission
ECCAS	Economic Community of Central African States
EU	European Union
EDF	European Development Fund
ECOWAP/CAADP	Regional Agricultural Policy for West Africa / Comprehensive Africa Agriculture Development Programme
ECOWAS	Economic Community of West African States
DFID	Department for International Development / UK Government
Gov-Ao	Government of Angola
IADB	Inter-American Development Bank
JICA	Japan International Corporation Agency
LAC	Latin America and the Caribbean
MEF-Mz	Ministry of Economy and Finance of Mozambique
MEP-Ao	Ministry of Economy and Planning of Angola
MEUP-Ao	Ministry of Environment and Urban Planning of Angola
MH-Ao	Ministry of Health of Angola
MI-Ao	Ministry of Industry of Angola
MP-Ao	Ministry of Planning of Angola
MCC	Millennium Challenge Corporation
NBA	National Bank of Angola
NCTTCA	Northern Corridor Transit and Transport Coordination Authority
OECS	Organization of Eastern Caribbean States
PALOP	African Countries of Portuguese Official Language
PEFA	Public Expenditure and Financial Accountability
RENSIDA	National HIV/Aids Network - Moz
SADC	Southern African Development Community
SC-Mz	Save the Children in Mozambique
TL	East Timor
UEMOA	West African Economic and Monetary Union Commission
UNDP	United Nations Development Program
UN	United Nations
UNAIDS	United Nations Programme on HIV/AIDS
UNICEF	United Nations International Children's Emergency Fund
WB	World Bank
WFP	World Food Programme



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