DEVELOPMENT
CONSULTANTS

OUR EXPERIENCE

SEPTEMBER 2026

Project Portfolio 2016-2026

From Experience to Intelligence

CESO - Development Consultants

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Complete Portfolio of past and ongoing projects in the period 2016-2026.
Version of ***September 2026***

CESO is an international development consultancy with over **45 years of experience** delivering technical assistance services in economic, social, and organizational development, primarily in international markets.

CESO has successfully implemented more than **600 contracts** for clients such as the **European Commission, the World Bank, the African Development Bank, Bilateral Cooperation Agencies and national governments**, among others. Recognized for our professionalism, quality, and efficiency, CESO has established itself as a leading company in the international development consulting sector.

Structure

CESO's core team comprises **30 experienced professionals** specializing in the management, monitoring and evaluation of technical assistance projects across the company's key areas of expertise. This team ensures high-quality coordination and technical support for expert teams in the field.

In addition to its headquarters in Lisbon, CESO operates through affiliated companies in **Angola** and **Mozambique**.

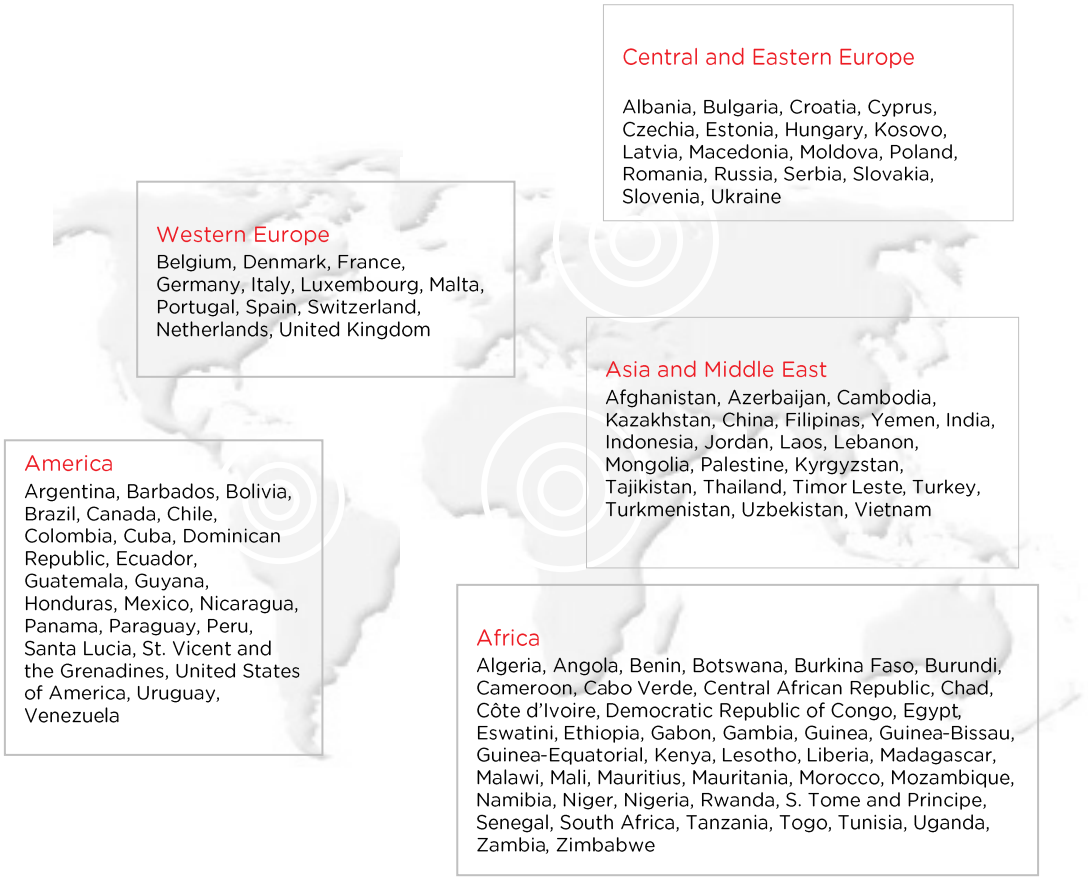
Furthermore, CESO has a **vast network of over 15,000 international consultants**, including experts from universities, research centres, public administration, private companies and independent consultants. This extensive database allows CESO to **rapidly mobilizes specialists** across various fields to meet the needs of project beneficiaries and funding institutions.

International Experience

Most of these projects have been awarded through international **competitive bidding processes** supported by major development and cooperation agencies, including the World Bank, the European Commission, the African Development Bank, the Inter-American Development Bank, the United Nations Development Programme, various UN agencies, bilateral development agencies, and governments worldwide.

Through its projects, CESO has established a strong reputation for **professionalism, quality, and efficiency**, recognised by beneficiaries and international and bilateral financing institutions.

To date, CESO has successfuly implemented over **600 international development consultancy** services and technical assistance projects for governments and public or private institutions across **118 countries on four continents.**



Quality Control System

CESO's quality management system is certified by Bureau Veritas, in accordance with the NP EN **ISO 9001:2015** standard. As a result, all our procurement, project administration, and management processes undergo rigorous scrutiny, analysis, and optimization to ensure the highest quality of our services.

CERTIFIED ISO 9001

Areas of Specialisation

CESO focuses its activities on seven key areas of intervention, allowing us to effectively address complex and multi-sectoral projects.

Partnerships & Financing for Development

Definition and Implementation of Strategic Partnerships and Management of Development Financing

Macro Economy, Statistics & Public Finance Management

Forecasting and Economic Planning, Public Investment, National Statistical Systems, PEFA Evaluations

Trade & Private Sector

Regional Economic Integration, International Trade Facilitation, SME Development, Industrialization Policies

Social Affairs

Education, Technical and Vocational Training, Employability, Social Policies, Health, Culture

Public Sector & Governance

Modernization of Public Administration, Decentralization and Local Development, Civil Society and Democratization

Rural Development

Agriculture and Agribusiness, Food Security, Land Management

Transport, Energy & Environment

Transport Infrastructure, Natural Resources Management, Environmental Management, Energy, Water and Sanitation, Climate Change

Types of Services

In each of the above areas of intervention, CESO provides **four key types of services**:

Types of Services	Description
Advice and Studies	Support services for strategy development, including the identification and design of policies, plans, programs, and projects; feasibility and baseline studies; and technical analyses to inform political decision-making
Institutional Strengthening / Capacity Building	Technical assistance and support for institutions to enhance their organization and efficiency, as well as the implementation and management of strategies, policies, plans, programs, and projects.
Monitoring and Evaluation	Design and implementation of monitoring and evaluation systems for strategies, policies, plans, programmes, and projects.
Training	Services focused on emhancing the skills of professionals, including curriculum design, development of training materials, course delivery, application of teaching methodologies, and training of trainers

Our Approach

At CESO, we recognize that each client has unique needs. Our mission is to understand every new challenge and deliver tailored solutions in a dynamic, integrated, and inclusive manner.

To achieve this, we have developed the "SKIEs methodology" as our consulting approach. This methodology guides all phases of our operations—from business development to technical implementation and research & development—by incorporating the following key elements:

- ✓ ***Skills*** - Allocate highly competent experts with a vast experience.
- ✓ ***Knowledge*** - Access to specific technical know-how for each project's area / sector to deliver high quality technical results.
- ✓ ***Information*** - Access to information about the market to positively influence the outcome.
- ✓ ***Energy*** - Capacity to mobilise adequate financial and time resources consistent with the size and needs of the challenge ahead.
- ✓ ***Experience*** - Continuously generate new knowledge and information from each project to support future opportunities.

Local Presence in Angola and Mozambique

The success of our activities is also driven by our local presence and integration of relevant knowledge and technical expertise into each new project.

CESO CI Moçambique, established in 2000, is an independent Mozambican private company focused on providing technical assistance services across various sectors, particularly in economic and social development strategies and institutional strengthening in Mozambique. This initiative aims to establish itself as a key driver of development in the country, particularly by enhancing human resources and improving the overall productivity of both public and private institutions.

CODANG XXI – Consulting for Development is an Angolan company dedicated to providing consultancy services in the development field at both regional, national and local levels. CODANG XXI's mission is to contribute to the sustainable development of Angola across its human, economic, social and environmental dimensions, empowering individuals, institutions and companies, with a focus on expanding and enhancing the country's Human Capital and attracting productive investment into the country.

CESO CI Mozambique and CODANG XXI benefit from the transfer of knowledge and expertise gained by CESO CI International in Southern Africa, particular in Angola and Mozambique, where we have been operating for over four decades.

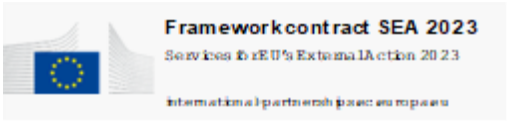
In addition to these two companies, CESO has an **extensive network of partners** with whom we collaborate to carry out activities in more than 20 countries, including Guinea-Bissau, Brazil, Palestine, Jordan, Uganda, Kenya, Tanzania, and Rwanda, among others.

Work with the European Commission under the Framework Contracts

The European Commission (EC) is one of CESO's key clients. Since 2000, CESO has consistently provided consultancy services to the EC under the **Operational Framework Contracts for Services (EC FWC)** for the Implementation of External Aid, in various countries and sectors, as part of European consortia. The EC FWC serves as a reliable, efficient, and flexible mechanism for the EC to access high-quality services and expertise to implement its external aid and development projects worldwide.

To date, CESO has successfully implemented over 180 contracts under the EC FWC, demonstrating its capacity to meet the EC's demands for high-quality, cost-effective, and sustainable solutions. CESO's ability to adapt to diverse needs, manage risks effectively, and integrate local knowledge into project implementation ensures lasting impact, aligning with the EC's development goals and priorities.

CESO has been delivering services under the EC FWC in a wide range of fields, including Trade, and Private Sector; Macroeconomics, Statistics and Public Finance; Governance; Home Affairs; Rural Development and Food Security; Health; and Culture, Education, Employment, and Social Affairs. CESO will continue to provide similar services under EC FWC SEA 2023, which will remain active until 2028.



Selected projects

A summary of CESO's projects implemented over the last decade, along with ongoing projects, can be found on the following pages:

1. Partnerships and Financing for Development

Country	Project Title	Start/End	Funder
Mozambique	Technical support to coordination mechanisms and policy dialogue processes in Mozambique	09-2026 11-2029	EC
LAC	Technical Assistance for the Latin America and Caribbean Investment Facility (LACIF) III	02-2026 02-2030	EC
Angola	Technical Assistance for coordination and support (TEI and SIFA)	01-2026 01-2029	EC
Cabo Verde	Technical Cooperation Platform for an Inclusive Green Growth Team Europe Initiative (TEI)	01-2025 12-2027	EC
India	Public and Cultural Diplomacy	12-2024 12-2027	EC
Palestine	Design of an inclusive strategy and action document for the development of East Jerusalem	09-2024 05-2026	EC
Angola	Technical Assistance for the Implementation of the Dialogue Facility EU-Angola (Phase II)	05-2024 04-2028	EC
LAC	Policy Support Facility for Latin America and the Caribbean (Phase II)	11-2023 11-2026	EC
Canada	EU-Canada Policy Dialogues Support Facility (Phase II)	09-2023 02-2027	EC
Palestine	Review and Update of the European Joint Strategy in Support of Palestine	08-2023 12-2025	EC
Indonesia	EU-Indonesia Cooperation Facility	02-2023 09-2028	EC
Mexico	Technical Cooperation Facility Mexico	01-2023 12-2026	EC
Eswatini	Provision of Technical Assistance to Support the Cooperation between the European Union and the Kingdom of Eswatini	07-2022 10-2023	EC
Mozambique	Technical Assistance to the Coordination of the PALOP/TL-EU Cooperation Programme	03-2021 03-2024	EC
Brazil	EU-Brazil Sector Dialogues Support Facility (Phase V)	10-2020 12-2023	EC
LAC	Policy Support Facility for Latin America and the Caribbean	08-2020 11-2023	EC
Angola	Technical Assistance for the implementation of EU-Angola Dialogue Facility	11-2019 04-2024	EC
Timor-Leste	Technical Assistance to the Cooperation Support Facility II	08-2019 12-2023	EC
Canada	EU-Canada Policy Dialogues Support Facility	03-2019 08-2023	EC
Germany, Netherlands	Methodological and Knowledge Sharing Support	03-2018 03-2019	EC
Brazil	EU-Brazil Sector Dialogues Support Facility (Phase IV)	01-2017 12-2020	EC

Country	Project Title	Start/End	Funder
Portugal	Study of EuropeAid Opportunities in the Community of Portuguese Language Countries (CPLP) in the framework of the United Nations Sustainable Development Goals	07-2016 07-2017	PPA
Mozambique	Technical Assistance to the Coordination of the PALOP/TL-EU Cooperation Programme	11-2015 05-2019	EC
Brazil	EU-Brazil Sector Dialogues Support Facility (Phase III)	03-2015 02-2017	EC

2. Macro Economy, Statistics and Public Finance Management

Country	Project Title	Start/End	Funder
Angola	Technical Assistance to Support the Transition to the Informal Economy Reconversion Programme 2.0	04-2023 08-2023	EC
Burkina Faso	Support Programme for Strengthening National Statistical Capacities	12-2017 03-2021	EC
Barbados	Development of Multi-Factor Productivity Indicators	07-2017 02-2018	EC
Sao Tome and Principe	Technical Assistance to the Court of Auditors and the General Inspectorate of Finance in their Audit and Public Finance Control Missions	05-2016 06-2017	AfDB
Mayotte, Mauritius	Assistance for the control of the Financial Function	02-2016 12-2016	EC
Portugal, Mozambique and South Africa	Evaluation of SOFID's (Portuguese Development Financing Institution) contribute for development in the 2007-2014 period	02-2016 12-2016	CICL
Guinea-Bissau	Identification of a Monitoring, Follow-up, and Evaluation System of the Public Finances Reform Programme	01-2016 03-2016	EC
Cabo Verde	Evaluation of Public Finances according to the Public Expenditure and Financial Accountability (PEFA) methodology – Cabo Verde 2015	11-2015 07-2016	EC
Mozambique	PEFA Assessment-Mozambique 2015	05-2015 02-2016	EC
Côte d'Ivoire	Support to the Planning and Statistics System	02-2014 11-2017	EC

3. Trade and Private Sector

Country	Project Title	Start/End	Funder
Gambia	Technical Assistance to Develop Merger Regulations in The Gambia	05-2025 12-2025	EC
Palestine	EU4Business – Trade Investment & Standards	02-2024 08-2027	EC
Türkiye	Technical Assistance to the EU Delegation to Türkiye for the Implementation of Competitiveness and Innovation Sector Operational Programme (CISOP)	11-2023 11-2024	EC
Angola	Elaboration, Implementation and Monitoring of the Sectoral Development Plan for Industry and Trade 2023-2027	07-2023 08-2026	GoA
Palestine	Development of a National Industry Policy Framework	01-2022 08-2023	FCDO (subcontracted by COWATER)
Portugal	Lisboa Feiras, Congressos e Eventos (FCE)	12-2021 12-2021	Private Client
Angola, Rwanda	Technical Assistance for improving the business climate – Support to Economic Community of Central African States (ECCAS) – Mapping of representantive organizations of the private sector in ECCAS countries	11-2021 05-2022	EC (subcontracted by Expertise France)
Guinea-Bissau	Study on nexus needs assessment and investment opportunity in Guinea-Bissau	10-2021 09-2022	UNDP
Palestine	Platform for the Roll-out of the EU External Investment Plan in Palestine	01-2021 04-2023	EC
Netherlands, Germany	Business Matching Event in the Netherlands and Germany	11-2019 02-2020	EC
Uganda	Sustainable Business for Africa (SB4A) Platform in Uganda	10-2019 12-2020	EC
Tunisia	Mid-Term Evaluation of the Regional Initiative Supporting Sustainable Economic Development (IRADA Program)	09-2019 01-2020	EC
Angola	Development of a Comprehensive and Integrated Strategy for the Conversion of the Informal Economy	08-2019 06-2020	AfDB
Angola	Analysis and updated of existing Fishery Products Value Chain Development Study within the Programme for Exports Promotion and Imports Substitution (PRODESI) and development of business plans	05-2019 06-2020	AfDB
Angola	Training Needs Assessment and Delivery of a Technical Training Plan for the Staff Assigned to PRODESI, including Support Staff, Trainers/Researchers, and SMEs in Angola	04-2019 06-2020	AfDB
North Africa	Study on a triangular approach to enhance the Africa-EU Alliance perspectives	02-2019 11-2019	EC
MEDA Region	Mid-Term evaluation "The Next Society"	02-2019 07-2019	EC
Palestine, Netherlands, France, Germany	Market study for Green agricultural products in target markets	02-2019 04-2019	PALTRADE
Palestine	Support to the Implementation of the "private sector development" pillar of the European Joint Strategy	01-2019 12-2020	EC
Dominican Republic	Final Evaluation of the Banana Accompanying Measures	01-2019 03-2019	EC
Mexico	Consultancy Services for a Market Study on Mexico, within the "Engineering and Architecture in the World" project	09-2017 02-2018	APPC

Country	Project Title	Start/End	Funder
Zambia	Support to the Common Market for Eastern and Southern Africa (COMESA) Secretariat to Enhance its Regional Trade Integration Agenda	04-2017 05-2018	EC
Portugal	COMPETE 2020 - Internationalisation Support	08-2016 12-2017	NERSANT
Guinea-Bissau	Support to the Implementation of a Business Plan Competition	06-2016 12-2019	WB

4. Social Affairs (including Education, TVET, Employment, Culture & Health)

Country	Project Title	Start/End	Funder
Ukraine	Feasibility Study on the Expansion of the College of Europe's Educational Offer to Ukraine	09-2026 12-2026	EC
Angola	International Training Programme to Strengthen the Capacities of the National Directorate of Higher Education (DNES) in the Evaluation, Licensing and Monitoring of the Higher Education Subsystem	03-2026 06-2026	UTG/PNFQ
PALOP-TL	Technical Assistance to Support the Closure of the PROCULTURA Programme	01-2026 03-2026	EC / CICL
Various	Knowledge Hub: Advisory services on education and skills, and culture	10-2025 03-2030	EC
Guinea-Bissau	Mid-term Evaluation of the Project PESIDE	09-2025 02-2026	EC
Angola	Technical Assistance to the Higher Pedagogical School of Kwanza Norte	09-2025 01-2026	UTG/PNFQ
Angola	Technical Assistance for the Creation of Four Doctoral Programmes	09-2025 03-2026	UTG/PNFQ
Angola	Technical Assistance for the Strengthening of Academic and Scientific Management Capacities	09-2025 01-2026	UTG/PNFQ
Namibia	Opportunity-Driven TVET for Green Hydrogen and the wider Green Economy	08-2025 08-2026	ENABEL
MENA	Analytical Report on Multilateral Awards in Social Infrastructure in Turkey and Central Asia	08-2025 02-2026	Private Client
Angola	Consultancy to Prepare the Financing Model for the Higher Education Subsystem, Including the Respective Proposal for the Legal Diploma	06-2025 06-2026	WB
Angola	Study on the Employability of the Beneficiaries of the "Mission 300" Program	06-2025 09-2025	UTG/PNFQ
Angola	Communication and Identity of ACH – Angola Capital Humano	02-2025 06-2025	Private Client
Angola	Pilot Study on Employability of Undergraduate Degree Courses	12-2024 05-2025	GoA
Angola	Development of Structure and Content for the "Human Capital 360" Portal	12-2024 05-2025	UTG/PNFQ
South Africa	Erasmus+ Support Programme	10-2024 02-2028	EC
Angola	Specific vocational training needs assessement along the Lobito Corridor	06-2024 12-2024	GoA
Angola	Restructuring of the Technical Management Unit of the National Training Plan for High-level Staff	06-2024 12-2024	GoA
SSA	Support to DG International Partnerships (INTPA) in the Design and Early Implementation Phase of the Team Europe Initiative on Vocational Education and Training	12-2023 08-2024	EC
PALOP	Africa Expansion Assessment – Tertiary Education Sector	10-2023 04-2024	WB/IFC
Lebanon	Study on Access to Employment for Refugees in Lebanon	07-2023 01-2024	EC
Vietnam	Scoping mission on EU support to the European Management University in Vietnam	04-2023 07-2023	EC
Azerbaijan	Support to the Ministry of Labour and Social Protection of Population Fostering Decent Job Opportunities in Azerbaijan	01-2023 12-2025	EC

Country	Project Title	Start/End	Funder
Mozambique	Technical Assistance Services to the Programme for Strengthening Technical and Vocational Education and Training (PRETEP) PLUS - LOT 3	12-2022 12-2027	AICS
Angola	Provision of Technical Assistance Services for the Evaluation of Pedagogical Projects for Postgraduate Courses	11-2022 01-2023	GoA
PALOP-TL	Technical Assistance Services for the Coordination of the Procultura Action 2019-2024	11-2022 12-2025	EC / CICL
Mozambique	Vocational Education and Training (VET) Sector Analysis and Formulation of EU Support to the Sector	09-2022 10-2022	EC
Cabo Verde	Technical Cooperation Facility Cabo Verde - Provision of technical expertise in the fields of poverty reduction and social protection	08-2022 04-2023	EC
Angola	Technical Assistance Services to the Project of Creating Reference Schools (PCER)	07-2022 07-2024	GoA
Georgia	Feasibility Study to Assess Georgia's Participation in the ERASMUS+ Programme and for relevant Capacity Building	05-2022 05-2024	EC
Guinea-Bissau	Technical Assistance for the elaboration of the Gender Profile in Guinea-Bissau	11-2021 04-2022	EC
Angola	Technical Assistance to the PCER Management Commission	05-2021 05-2022	GoA
Mozambique	Orange Knowledge Programme – Institutional Collaboration Projects (OKP)	01-2020 12-2021	Nuffic
Liberia	Support to demand driven technical vocational education and training (TVET)	05-2019 09-2019	EC
Angola	Preparation of a Baseline Study for the European Union Project for the Revitalization of Technical Education and Vocational Training (RETFOP)	10-2018 04-2019	EC / CICL
Guinea-Bissau	Technical Assistance and Follow-up of the Integrated Program for the Reduction of Maternal and Child Mortality (PIMI II)	06-2018 06-2021	EC
Latin America	Identification and Formulation of a Stand-Alone Project on Anti-Microbial Resistance	07-2017 01-2018	EC
Morocco	Support to the operationalization of the National Agency for Evaluation and Quality Assurance of Higher Education and Scientific Research	11-2016 11-2017	EC
Angola	Study on the Costs and Financing of Higher Education and the Involvement of the Private Sector in Higher Education and Research	05-2016 12-2017	AfDB
Angola	Elaboration of a Teacher Training Staff Policy for the National Staff Training Institute of the Ministry of Education	11-2015 12-2016	UNICEF
Angola	Technical Assistance in the Implementation of Studies on Training and Employability	03-2015 03-2017	GoA

5. Public Sector and Governance

Country	Project Title	Start/End	Funder
Mozambique	Technical Assistance to the Central Office for Reforms and Strategic Projects (Office of the President of the Republic of Mozambique)	09-2026 09-2029	GoM
Palestine	Support for drafting the national strategy for East Jerusalem	02-2026 09-2026	EC
Angola	Preparation of the Strategic Plan 2026–2030 of the National Press – P.E.	09-2025 08-2026	GoA
Belgium	Technical Assistance to the Organisation of African, Caribbean and Pacific States (OACPS) Financial Management Reinforcement	08-2025 05-2026	EC
Portugal	Positive Peace – Conflict Prevention and Resilience in the Lusophone Space	04-2025 03-2026	Camões, I.P.
Angola	Training for the Employees of the Sovereign Wealth Fund of Angola (FDSEA)	02-2025 07-2025	FDSEA
Belgium	Technical Assistance to the Organisation of African, Caribbean and Pacific States (OACPS)	12-2023 07-2025	EC
Malawi	Formulation of ToR for a Service Contract on Economic Governance	10-2023 01-2024	EC
Serbia	Evaluation of the Local Development Actions	01-2023 03-2024	EC
Angola	Elaboration of the National Development Plan 2023-2027	12-2022 03-2023	GoA
Palestine	Capacity Building of the Programs and Projects Unit at the Ministry of National Economy (MoNE)	11-2022 10-2023	WB
Angola	Preparation of the Business Plan 2021/2023 for the National Press - P.E.	03-2022 05-2022	GoA
Rwanda	Mid-Term Evaluation 11th European Development Fund (EDF) Accountable Democratic Governance Programme & Formulation of Governance programme	12-2021 07-2022	EC
Portugal	Project Cycle Management – Initial and Advanced training	10-2021 11-2021	CICL
Portugal	Consulting Services for the Development of the SIPA Project - Integrated System of Processes and Activities	07-2021 10-2021	MINFIN
Angola	Strategic Plan of the National Press 2020-2024	04-2021 12-2021	GoA
Cyprus	Legal and Linguistic Support Project for the Turkish Cypriot Community	11-2020 11-2023	EC
Angola	Review and Extension of the Long-Term Development Strategy's Vision to 2050	03-2019 03-2023	GoA
Angola	Long-term Technical Assistance and Capacity Building Services to the National Authorising Officer of the EDF in the Republic of Angola	01-2019 08-2022	EC
Angola	Elaboration of the Industrial Development Plan of Angola 2018-2022	10-2018 10-2019	GoA
Albania	High Level advisory support to the Ministry for Europe and Foreign Affairs and selected line ministries in view of the preparation for accession negotiations in the EU	10-2018 10-2020	EC
Tunisia	Implementation of a Legal Observation System for Government Legislation	09-2018 11-2019	EC
Angola	Elaboration of the National Development Plan 2018-2022	12-2017	GoA

Country	Project Title	Start/End	Funder
		05-2018	
Mauritius	Technical Assistance to the Indian Ocean Commission for the implementation of a Regional Fisheries Strategy for the ESA-IO region (East and South African Indian Ocean Countries) (IOC/SMARTFISH II)	12-2016 04-2018	EC
Mozambique	Strategic Analysis to Support the Formulation of a National Local Development Program	10-2016 04-2017	MIN. Finanças MZ
Mozambique	Development Plan for the Region Valley of Zambeze	06-2016 03-2017	WB
Kosovo	Support to the implementation of the Government Strategy for Cooperation with Civil Society	03-2016 03-2020	EC
Angola	Institutional Capacity Building for the Management of the Public Investment Programme	09-2013 10-2016	AfDB
Angola	Technical Assistance to the National Authorising Officer of the European Development Fund (NAO / EDF)	03-2012 09-2017	EC
Guinea-Bissau	"Nô pintcha pa Dizinvolvimentu": Non-State Actors Support Programme (PAANE)- Project Management Unit	04-2011 07-2016	EC
Angola	Demining Support Programme - Institutional Support to Demining Regulatory Bodies	01-2011 01-2017	EC

6. Rural Development

Country	Project Title	Start/End	Funder
Angola	Technical Assistance to Support the Implementation, Monitoring and Follow-up of AGRINVEST	09-2026 09-2030	EC
Angola	Consulting Services for Updating PLANIRRIGA	02-2025 05-2026	WB
Algeria	Mid-term Evaluation of the Support Program for the Agriculture Sector in Algeria, including water management, agro-industry, and agricultural pollution	12-2022 06-2023	EC
Sao Tome and Principe	Tailor Made Business Services to SMEs for the successful Development of Agro-processing Value Chains	09-2021 10-2022	UNDP
Angola	Baseline Study of the Project "Strengthening Food and Nutrition Resilience and Security in Angola (FRESAN)"	05-2019 10-2019	CICL
Guinea-Bissau	PRO-GB Coordination Unit (Program for resilience and socio-economic opportunities in Guinea-Bissau) – Ianda Guiné!	03-2019 08-2024	EC
Angola	Value Chain Services Provider for investment feasibility and design of small scales earth dams and irrigation systems in Bié, Huambo and Malange Provinces	03-2019 12-2021	WB
Guinea-Bissau	Study for the revival of the cotton textile industry	07-2018 04-2019	AfDB
Cameroon	Final Evaluation of the Agriculture Productivity Improvement Programme	10-2017 03-2018	EC
Guinea-Bissau	Baseline Data Collection for the Fruits & Vegetables (F&L) Project	09-2017 06-2018	WB/IFC
Mozambique	Local Economic Development Programme (ProDEL) - Design and Implement the Monitoring and Evaluation System	11-2016 12-2018	EC
Mozambique	Local Economic Development Programme (ProDEL) – Advisory to Project Coordination	09-2016 10-2018	EC
Mozambique	Gender Equality Assessment of Agro-Investe	07-2016 08-2016	DANIDA
Angola	Cabinda Integrated Agricultural Development Study	04-2016 12-2016	AfDB
Various	Evaluation of the Call for Proposals "Value Chains"	04-2016 09-2016	EC
Burkina Faso, Niger, Mali, Gambia, Senegal, Chad, Cameroon, Nigeria	Identification and Formulation of Actions for implementation in the framework of the EU's Fiduciary Funds for Crises for the management of transboundary regions in the Sahel and the basin of Lake Chad	11-2015 05-2016	EC

7. Transport, Environment and Energy

Country	Project Title	Start/End	Funder
Mozambique	Negotiator Training Programme for the Mozambican Delegation under the UNFCCC Framework Conferences	09-2025 09-2027	GIZ
Angola	Analysis of the Concession Agreement of Sociedade Gestora de Aeroportos, SA (SGA)	07-2025 08-2025	Private Client
Canada	Low Carbon and Circular Economy Business Action in Canada (Phase II)	09-2024 03-2028	EC
Cabo Verde, Luxembourg	Mid-term Review of the Indicative Cooperation Programme Development-Climate-Energy (PIC-DCE) between Luxembourg and Cabo Verde	09-2024 06-2025	MAEE Luxembourg
Tanzania	Carrying Capacity Study and Tourism Destinations Planning on Coastal Areas of Tanzania	12-2023 03-2025	EC
Tanzania	Technical Assistance to the Vice President's Office for the Coordination of Blue Economy Activities	04-2023 12-2023	EC
LAC	Cost and Investment Potential of the Commercialisation of Sargassum in the Caribbean	03-2023 11-2023	EC
Mozambique	Development of the Strategic Plan of the Energy Regulatory Authority (ARENE)	04-2022 03-2023	ENABEL (subcontracted by MRC)
Cabo Verde	Final Evaluation of LuxDev Water and Energy Programmes in Cabo Verde (CVE/082, 083 and 085) and technical support to Address Final Evaluation Recommendations	01-2022 11-2022	LuxDev
Angola	Angola Power Market Assessment	08-2021 01-2022	WB
Canada	Low Carbon and Circular Economy Business Action in Canada	09-2020 09-2024	EC
Laos	Support to the Strategic Engagement of EU in the Lower Mekong Sub Region and the Mekong River Commission	06-2020 07-2021	EC
Angola	Review of the Legal and Institutional Frameworks of the Angola Water Sector	10-2019 06-2021	WB
Angola	Technical Assistance to Strengthen the National Directorate of Water (DNA) in Supervision, Monitoring and Evaluation Capacity	11-2018 07-2025	AfDB
Zimbabwe	Performance Review of the Zimbabwe Environment Management Agency	10-2018 06-2019	EC
Kenya	Technical Assistance to the National Drought Management Authority	09-2018 09-2021	EC
Sao Tome and Principe	Multi-Tier Framework for Energy Access Survey	04-2017 06-2018	WB
Guinea-Bissau	Elaboration and Implementation of a Mining Policy and strengthening the Capacities of Mining Sector Institutions	10-2015 02-2016	WB
Brazil	Low Carbon Business Action in Brazil – Phase I	09-2015 02-2018	EC
Guinea-Bissau	Capacity Building for Technicians of the National Agency for Environmental Evaluation (CAIA) in Environmental and Social Protection Policies (PATSIE)	06-2015 02-2016	WB
Cabo Verde	Multi Municipal Utility Technical Assistance to Águas de Santiago (AdS)	11-2014 11-2017	MCC
Cabo Verde	Monitoring and Evaluation of Environmental and Social Management Plan in the scope of the "Electricity Transmission and Distribution Project" in six islands	09-2014 05-2017	AfDB

ACRONYMS

AfDB	African Development Bank Group
AICS	Italian Agency for Development Cooperation
ARENE	Energy Regulatory Authority (Mozambique)
CICL	Camões - Instituto da Cooperação e da Língua, I.P.
COMESA	Common Market for Eastern and Southern Africa
DANIDA	Danida - Denmark's development cooperation
EC	European Commission
ECCAS	Economic Community of Central African States
EDF	European Development Fund
ENABEL	Belgian agency for international cooperation
EU	European Union
FCDO	Foreign, Commonwealth & Development Office
FSDEA	Fundo Soberano de Angola (Sovereign Wealth Fund of Angola)
FWC	Framework Contract
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH
GoA	Government of Angola
GoM	Government of Mozambique
IFC	International Finance Corporation (World Bank Group)
INTPA	Directorate-General for International Partnerships
LAC	Latin America and the Caribbean
LACIF	Latin America and Caribbean Investment Facility
MAEE	Ministry of Foreign and European Affairs of Luxembourg
MCC	Millennium Challenge Corporation
MINFIN	Ministry of Finance
NAO	National Authorising Officer
OACPS	Organisation of African, Caribbean and Pacific States
PALOP	Portuguese-speaking African Countries
PEFA	Public Expenditure and Financial Accountability
PNFQ	National Training Plan for High-Level Staff
SSA	Sub-Saharan Africa
TEI	Team Europe Initiative
TL	Timor-Leste
TVET	Technical and Vocational Education and Training
UN	United Nations
UNDP	United Nations Development Programme
UNFCCC	United Nations Framework Convention on Climate Change
UNICEF	United Nations Children's Fund
UTG/PNFQ	Technical Management Unit of the National Training Plan for High-Level Staff
VET	Vocational Education and Training
WB	World Bank

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